**SESSION AUG/SEP 2022**

**PROGRAM MASTER OF BUSINESS ADMINISTRATION (MBA)**

**SEMESTER IV**

**COURSE CODE &amp; NAME DMBA403-BUSINESS LEADERSHIP**

**Assignment Set – 1**

**1. Define Leadership. What are Personal Characteristics of an Effective Leadership?**

**Ans:** “**The action of leading a group of people or an organization**.” That's how the Oxford Dictionary defines leadership. In simple words, leadership is about taking risks and challenging the status quo. Leaders motivate others to achieve something new and better.

Personal characteristics include

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**2. What is Contingency Theory? Discuss in detail.**

**Ans: Contingency theory** is another approach of leadership. The speculation of contingency theory emphasizes the leader's personality and the environment, situation in which leader perform functions. The idea behind this theory is that it focuses on the context of leadership, which suggests however well the leadership technique followed in a particular situation.

A leader needs to mold

**3. Who coined the term Group and what do you mean by Group Dynamics?**

**Ans:** Kurt Lewin is one of the first researchers to suggest that groups are quite dynamic and powerful and they have the power to influence individuals and communities. He was the one who coined the terminology. The term ‘group dynamics’ means that changes in a group can affect our actions and reactions within a group structure. If you are willing to understand a group, it is important to

**Assignment Set – 2**

**4. What is Motivation? Discuss impact of Motivation on Personality and Organisation.**

**Ans: Motivation** giving your staff the correct combination of direction, course, assets and rewards so they are encouraged and quickly do work as per your preferences. In this way, a considerable part behind these challenges can undoubtedly be settled by bestowing appropriate motivation. We generally need to remember that workers are not motivated exclusively by cash-only, but appreciation at the workplace, promotion, etc., at their current position is also

**5. What is the significance of organisational culture? What is the outcome-oriented culture in an organization?**

**Ans: Organisational culture** focuses on how employees intercept characteristics like structure, autonomy, reward, conflict and other considerations. In common language, it is also known as corporate culture. Alternately we can also call it a company’s norms, values, protocols, and accepted standards. This helps guide the behaviour of people within the organisation. As

**6. Discuss Ethical leadership and its dark sides in detail.**

**Ans:** Time and again, we have failed in agreeing on what is ethical and moral. A common definition suggests Ethics is the study of standards and protocols associated with one’s moral judgment, standards of conduct and moral philosophy of a specific profession, religion or group. Freud, one of psychiatry's founding fathers, came to conclusion on Ethics and Morality suggesting following the pleasure principle where every action is tested against pleasure with the superego playing guardian to morality regarding behavior. Recent studies into Ethics have academics